

Enron Documents  
From the  
Office of the Secretary  
Office of the Deputy Secretary  
And Office of the Under Secretary of  
Energy

2001

## Folder Profile

**Control #** 2001-018818 **Name** Letter to Secretary Abraham from Linda Robertson, Vice F**Priority** Important**Folder Trigger** Invitation**DOE Addressee****Source** PM-O

Spencer Abraham

**Date Received** 8/10/01**Subject Text****Correspondence Date** 8/10/01

Linda Robertson writes on behalf of Jeff Skilling, CEO of Enron who would like to schedule a meeting with Secretary Abraham to discuss the state of electricity competition &amp; upcoming legislation

**RIDS Information** Head of Agency**Sensitivity** Not Applicable**Action Office #** Regular**Classification** None**Signature/Approval****Point of Contact** CUNNINGD

NA

**Organization ID** EXECCORR2**Action Requested****Assigned To**

Appropriate Action

SL/Johnston

**Special Instructions**

8/22/01 regretted by phone w/Laura

**Date Due****Date Completed** 8/13/01

08/10/01 12:40 FAX

AUG 10 2001 12:04 PM ENRON

2001-018818 8/10/01 1:39

TO 5867573

0001

P.01/01

018818



**Linda L. Robertson**  
Vice President  
Federal Government Affairs

**Enron**  
1775 Eye Street, NW, Suite 800  
Washington, DC 20006  
202-466-9159  
Fax 202-828-3372  
linda.robertson@enron.com

**VIA FAX**  
**202-586-7573 (fax)**

August 10, 2001

The Honorable Spencer Abraham  
Secretary of Energy  
US Department of Energy  
1000 Independence Avenue, SW  
Room 7A-257  
Washington, DC 20585  
Attention: Ms. Cheryl Alford, Scheduler

Dear Ms. Alford:

Jeff Skilling, CEO of Enron would like to schedule a meeting with Secretary Abraham to discuss the state of electricity competition and upcoming legislation. Mr. Skilling is available for a meeting in Washington, DC on Tuesday, September 11, 2001 in the afternoon if this is possible.

At your convenience, please call me at 202-466-9159. I look forward to talking with you.

Sincerely,

A handwritten signature in cursive script, appearing to read "Linda L. Robertson".

1A

A.

2001-018818-Namelist

Linda L. Robertson  
Vice President  
Federal Government Affairs  
ENRON  
1775 Eye Street, NW  
Suite 800  
Washington, DC 20005

1 B

B

## Folder Profile

<b>Control #</b> 2001-020031	<b>Name</b> Fax to Secretary Abraham from Linda L. Robertson (Enron)
<b>Priority</b> Important	<b>Folder Trigger</b> Invitation
<b>DOE Addressee</b> Spencer Abraham	<b>Source</b> PM-O
<b>Subject Text</b> Linda L. Robertson, ENRON, would like to meet with Secretary Abraham in Washington, D.C., 9/18/01 or 9/19/01, to discuss electricity issues	<b>Date Received</b> 8/29/01
<b>Action Office #</b> Regular	<b>Correspondence Date</b> 8/28/01
<b>Signature/Approval</b> NA	<b>RIDS Information</b> Head of Agency
<b>Action Requested</b> Appropriate Action	<b>Sensitivity</b> Not Applicable
<b>Special Instructions</b> Info copy: ES/Carpenter <i>Please see a</i>	<b>Classification</b> None
	<b>Point of Contact</b> SEISERP
	<b>Organization ID</b> EXECCORR2
	<b>Assigned To</b> SL/Johnston
	<b>Date Due</b>
	<b>Date Completed</b> 8/30/01

2001-020031 Aug 29 A 10:29



**Linda L. Robertson**  
*Vice President*  
*Federal Government Affairs*

**Enron**  
1775 Eye Street, NW, Suite 800  
Washington, DC 20006  
202-466-9159  
Fax 202-828-3372  
[linda.robertson@enron.com](mailto:linda.robertson@enron.com)

**VIA FAX**  
**202-586-7573 (fax)**

August 28, 2001

Ms. Robin Johnston  
Scheduler  
The Honorable Spencer Abraham  
Secretary of Energy  
US Department of Energy  
1000 Independence Avenue, SW  
Room 7A-257  
Washington, DC 20585

Dear Ms. Johnston:

Ken Lay, Chairman and CEO of Enron would like to schedule a meeting with Secretary Abraham to discuss the state of electricity competition, and upcoming electricity legislation. Dr. Lay is available for a meeting in Washington, DC from September 18 through September 19, 2001.

At your convenience, please call me at 202-466-9159. I look forward to talking with you.

Sincerely,

A handwritten signature in cursive script that reads "Linda Robertson".

Namelist - 8/29/01

Linda L. Robertson  
Vice President  
Federal Government Affairs  
ENRON  
1775 I Street, NW, Suite 800  
Washington, D.C. 20006

2B

## Folder Profile

Control # 2001-001758

Name Invitation to Secretary Spencer Abraham from Kenneth La

Priority Important

Folder Trigger Invitation

## DOE Addressee

Source PM-I

Spencer Abraham

Date Received 1/24/01

## Subject Text

Correspondence Date 1/22/01

Mr. Kenneth Lay of Enron Business Council invites Secretary Abraham to address the morning session of the winter meeting on February 22, 2001, in Washington, DC

RIDS Information Head of Agency

Sensitivity Not Applicable

Action Office # Regular

Classification None

## Signature/Approval

Point of Contact HOLLOWAG

NA

Organization ID EXECCORR2

## Action Requested

## Assigned To

Appropriate Action

SL/Johnston

## Special Instructions

Date Due

Info copy: ES/Carpenter

Date Completed 1/24/01

3

(3)



01/24/01 11:17 FAX  
01/24/01 11:02 FAX

JAN 24 2001 09:36 FR ENRON

TO 5867644

0001  
0001  
P.01/01

2001-001758 1/24 A 11:50



January 22, 2001

The Honorable Spencer Abraham  
Secretary  
US Department of Energy  
1000 Independence Avenue, SW  
Room 7A-257  
Washington, DC 20585

Dear Spencer:

In my capacity as Vice Chairman of the Business Council, I am writing to invite you to address the morning session of our winter meeting at the Park Hyatt Hotel in Washington, DC on February 22, 2001. If you are able to join us, which we very much hope you are, we will work with your staff to determine the most convenient time for you to speak. We envisage about a 20-minute speech with 10 to 15 minutes with our members.

The Council, formed in 1933, is a voluntary association of America's top 100 or so business leaders dedicated to service in the national interest. As a gathering of current and former Chief Executive Officers from virtually every major industry, the Council is entirely an educational and deliberative forum. The Council does not take positions as an organization; instead, it provides a forum for exchange between the leaders of the US business and government communities in an effort to achieve greater understanding and consensus on the important issues facing our country.

Our winter meeting is held in Washington, DC in order to facilitate broad participation by our nation's top political leaders including the President, Cabinet officers and Congressional majority and minority leaders. We would be delighted to have your participation at this winter's event.

Please feel free to call me directly, or have someone on your staff contact Philip Cassidy (Business Council) at 202-298-7650 or Linda Robertson (Enron) at 202-466-9159.

Sincerely,

*Ken*

Post-IT® Fax Note	7671	Date	1/24	# of pages	1
To	Schedule	From	Ken Lay		
On/Dept		Co.	ENRON		
Phone #		Phone #			
Fax #	586-7644	Fax #			

Natural gas. Electricity. Endless possibilities.™

\*\*\* TOTAL PAGE.01 \*\*\*

3A

Namelist (2001-001758)

January 22, 2001

Kenneth L. Lay  
Chairman  
Chief Executive Officer  
Enron Corp  
P.O. Box 1188  
Houston, Texas 77251-1188

3B

B

## Folder Profile

Control # 2001-001530 Name Letter to Secretary Spencer Abraham from Kenneth L. Lay

Priority Important Critical

Folder Trigger Letter

## DOE Addressee

Source PM-O

Spencer Abraham

Date Received 1/23/01

## Subject Text

Correspondence Date 1/22/01

Invites Secretary Abraham to address the morning session of the winter meeting at the Park Hyatt Hotel -- February 22, 2001

RIDS Information Head of Agency

Sensitivity Not Applicable

Action Office # Regular

Classification None

## Signature/Approval

Point of Contact ALSTONL

NA

Organization ID EXECCORR2

## Action Requested

## Assigned To

Appropriate Action

SL/Johnston

## Special Instructions

Date Due

Info:ES/Carpenter

Date Completed 1/23/01

accept - held on 2/22/01

4  
④

2001-001530 Jan 23 A7:28



**Kenneth L. Lay**  
*Chairman and  
Chief Executive Officer*

January 22, 2001

The Honorable Spencer Abraham  
Secretary  
US Department of Energy  
1000 Independence Avenue, SW  
Room 7A-257  
Washington, DC 20585

**Enron Corp.**  
P. O. Box 1188  
Houston, TX 77251-1188  
(713) 853-6773  
Fax (713) 853-5313  
klay@enron.com

Dear Spencer:

In my capacity as Vice Chairman of the Business Council, I am writing to invite you to address the morning session of our winter meeting at the Park Hyatt Hotel in Washington, DC on February 22, 2001. If you are able to join us, which we very much hope you are, we will work with your staff to determine the most convenient time for you to speak. We envisage about a 20-minute speech with 10 to 15 minutes with our members.

The Council, formed in 1933, is a voluntary association of America's top 100 or so business leaders dedicated to service in the national interest. As a gathering of current and former Chief Executive Officers from virtually every major industry, the Council is entirely an educational and deliberative forum. The Council does not take positions as an organization; instead, it provides a forum for exchange between the leaders of the US business and government communities in an effort to achieve greater understanding and consensus on the important issues facing our country.

Our winter meeting is held in Washington, DC in order to facilitate broad participation by our nation's top political leaders including the President, Cabinet officers and Congressional majority and minority leaders. We would be delighted to have your participation at this winter's event.

Please feel free to call me directly, or have someone on your staff contact Philip Cassidy (Business Council) at 202-298-7650 or Linda Robertson (Enron) at 202-466-9159.

Sincerely,

A handwritten signature in dark ink, appearing to be "Ken", written in a cursive, stylized font.

1/22/2001

Kenneth L. Lay  
Chairman and Chief Executive Officer  
Enron Corporation  
POB 1188  
Houston, TX 77251-1188

41

## Folder Profile

**Control #** 2001-018407 **Name** Letter to Spencer Abraham from Kenneth L. Lay, Chairman**Priority** Important Critical**Folder Trigger** Letter**DOE Addressee**

Spencer Abraham

**Source** PM-O**Date Received** 8/6/01**Subject Text**

Kenneth Lay, Enron, invites Secretary Abraham as keynote speaker at the event, "U.S. Energy Policy at a Crossroads: Alternative Futures for the Current Energy Crisis," Washington, D.C.

**Correspondence Date** 7/31/01**RIDS Information** Head of Agency**Sensitivity** Not Applicable**Action Office #** Regular**Classification** None**Signature/Approval**

NA

**Point of Contact** SEISERP**Organization ID** EXECCORR2**Action Requested**

Appropriate Action

**Assigned To**

SL/Johnston

**Special Instructions**

Info copy: ES/Carpenter. Duplicate of 2001-018083. S-1 Regret 10/29/01

**Date Due****Date Completed** 8/6/01

5



**Kenneth L. Lay**  
*Chairman of the Board*

**Enron Corp.**  
P.O. Box 1188  
Houston, TX 77251-1188  
713-853-6773  
Fax 713-853-5313  
[kenneth.lay@enron.com](mailto:kenneth.lay@enron.com)

July 31, 2001

The Honorable Spencer Abraham  
Secretary of Energy  
U.S. Department of Energy  
Forrestal Building  
1000 Independence Ave. SW  
Washington, DC 20585-1000

Dear Mr. Secretary:

I'd like to follow up with you personally on a recent invitation extended by Jeff Skilling for an event Enron is hosting, "**U.S. Energy Policy at a Crossroads: Alternative Futures for the Current Energy Crisis**," in Washington, DC on October 3-4. We would be honored to have you as a featured keynote speaker to communicate your vision of America's energy future. The energy industry is at a critical juncture. Through this event, Enron is committed to creating an open dialogue for the industry to work together collectively and constructively to find solutions and discuss ways to get them implemented.

Your involvement in this industry forum represents an opportunity to engage with the most senior level stakeholders in our sector--key opinion leaders, policymakers, regulators, and business executives. This forum resonates with the industry. Our efforts thus far have generated a positive response, and we anticipate a productive and insightful discussion.

I'd appreciate your being part of this forum. Your participation would greatly enhance the prospects of a positive outcome.

Sincerely,

A handwritten signature in black ink, appearing to read "Kenneth L. Lay", with a stylized flourish at the end.

Namelist - 8/6/01

Kenneth L. Lay  
Chairman of the Board  
Enron Corp.  
POB 1188  
Houston, TX 77251-1188

5B



## Folder Profile

Control # 2001-018083 Name Letter to Secretary Spencer Abraham from Kenneth Lay, E

Priority Important

Folder Trigger Invitation

## DOE Addressee

Spencer Abraham

Source PM-O

Date Received 8/1/01

## Subject Text

Kenneth Lay, Enron Corp., invites Secretary Abraham as keynote speaker at "U.S. Energy Policy at a Crossroads: Alternative Futures for the Current Energy Crisis", Washington, D.C., 10/3/01 to 10/4/01

Correspondence Date 7/31/01

RIDS Information Head of Agency

Sensitivity Not Applicable

Action Office # Regular

Classification None

## Signature/Approval

NA

Point of Contact SEISERP

Organization ID EXECCORR2

## Action Requested

Appropriate Action

## Assigned To

SL/Johnston

## Special Instructions

Info copy: ES/Carpenter. S-1 Regret  
10/29/01

Date Due

Date Completed 8/2/01

018083



2001-018083 8/1 P 12:07

---

## **Facsimile Cover Sheet**

**To:** The Honorable Spencer Abraham  
**Company:** U. S. Department of Energy  
**Phone:** 202-586-6210  
**Fax:** 202-586-4403

**From:** Kenneth Lay  
**Company:** Office of the Chairman  
**Phone:** 713/853-6773  
**Fax:** 713/853-9479

**Date:** August 1, 2001

**Pages including  
this cover page:** 2

**Comments:**

CA

A.



**Kenneth L. Lay**  
*Chairman of the Board*

**Enron Corp.**  
P.O. Box 1188  
Houston, TX 77251-1188  
713-853-6773  
Fax 713-853-5313  
[kenneth.lay@enron.com](mailto:kenneth.lay@enron.com)

July 31, 2001

The Honorable Spencer Abraham  
Secretary of Energy  
U. S. Department of Energy  
Forestal Building  
1000 Independence Ave. SW  
Washington, DC 20585-1000

Dear Mr. Secretary:

I'd like to follow up with you personally on a recent invitation extended by Jeff Skilling for an event Enron is hosting, **"U.S. Energy Policy at a Crossroads: Alternative Futures for the Current Energy Crisis,"** in Washington, DC on October 3-4. We would be honored to have you as a featured keynote speaker to communicate your vision of America's energy future. The energy industry is at a critical juncture. Through this event, Enron is committed to creating an open dialogue for the industry to work together collectively and constructively to find solutions and discuss ways to get them implemented.

Your involvement in this industry forum represents an opportunity to engage with the most senior level stakeholders in our sector—key opinion leaders, policymakers, regulators, and business executives. This forum resonates with the industry. Our efforts thus far have generated a positive response, and we anticipate a productive and insightful discussion.

I'd appreciate your being part of this forum. Your participation would greatly enhance the prospects of a positive outcome.

Sincerely,

A handwritten signature in dark ink, appearing to read "Kenneth L. Lay". The signature is fluid and cursive, with a long, sweeping underline.

Endless possibilities.™

6B

B

Namelist - 8/1/001

Kenneth Lay  
Chairman of the Board  
Enron Corporation  
POB 1188  
Houston, TX 77251-1188

6B-1

## Folder Profile

**Control #** 2001-016864 **Name** Letter to Secretary Spencer Abraham from Jeffrey Skilling**Priority** Important Critical**Folder Trigger** Letter**DOE Addressee**

Spencer Abraham

**Source** PM-O**Date Received** 7/13/01**Subject Text**

Jeffrey K. Skilling, Enron Corp., invites Secretary Abraham as featured commentator at the "U.S. Energy Policy at a Crossroads..." forum, Ritz Carlton, Pentagon City, 10/3/01, 7pm-9pm

**Correspondence Date** 7/12/01**RIDS Information** Head of Agency**Sensitivity** Not Applicable**Action Office #** Regular**Classification** None**Signature/Approval**

NA

**Point of Contact** SEISERP**Organization ID** EXECCORR2**Action Requested**

Appropriate Action

**Assigned To**

SL/Johnston

**Special Instructions**

Info copy: ES/Carpenter. S-1 Regret 10/29/01

**Date Due****Date Completed** 7/13/01

7

2001-016864 7/13 A 11:24

216864



**Jeffrey K. Skilling**  
*President & Chief Executive Officer*

**Enron Corp.**  
1400 Smith Street  
Houston, TX 77002-7361

P. O. Box 1188  
Houston, TX 77251-1188  
713-853-6894  
Fax 713-646-8381  
jeff.skilling@enron.com

July 12, 2001

The Honorable Spencer Abraham  
Secretary of Energy  
U.S. Department of Energy  
Forrestal Building  
1000 Independence Ave. SW  
Washington, DC 20585-1000

Dear Mr. Secretary,

It's clear to me that the time for a rational discussion on this country's energy policy is long overdue. That's why I'm writing to invite you to participate as a guest commentator at an energy scenarios forum this fall. This event will only yield solutions if we have true representation of the diverse range of opinions on this complex subject. It's time we come together to create a dialogue around the future of the U.S. energy environment and the recent events in California – no matter how much our opinions differ. I think you'll agree that we don't need any more empty rhetoric. We need solutions.

The forum, "U.S. Energy Policy at a Crossroads: Alternative Futures for the Current Energy Crisis," will be held at The Ritz-Carlton just outside of Washington, DC on October 3-4, 2001. We want to bring together some of the country's leading thinkers and stakeholders to actively explore the real scenarios that affect us all. While certain members of the press are invited, the discussions on October 4 will be entirely off the record.

Don't expect a traditional meeting. Enron has engaged a third party global information solutions firm—Intellibridge Corporation—which uses simulation techniques at conferences all over the world. We will use them to explore the impact of energy supply, markets and regulatory policies.

That's where you come in. Given your high profile in advocating the new Bush energy plan as well your well-known ability to assimilate a range of perspectives, I would be honored if you would add your point of view as a featured commentator for the Differing Visions of America's Energy Future, from 7:00 - 9:00 p.m. on Wednesday, October 3. These are moderated discussions in which guest commentators are called upon to speak multiple times and invited to participate throughout the entire program. Please note that the preliminary program agenda is attached and includes names of a number of commentators who have not yet confirmed.

I very much hope you'll join us for this important event. Please call (202) 298-7946 if you have any questions. We'll be in touch with your office in the next few days to discuss your participation.

Sincerely,

A handwritten signature in dark ink, appearing to read "Jeffrey K. Skilling".

Endless possibilities.™

7A

A.

Namelist - 7/13/01

Jeffrey K. Skilling  
President and Chief Executive Officer  
Enron Corporation  
1400 Smith Street  
Houston, TX 77002-7361

7B

## Folder Profile

Control # 2001-004148

Name Invitation to Secretary Abraham from Ken Lay, Chairman (

Priority Important

Folder Trigger Invitation

## DOE Addressee

Source PM-O

Spencer Abraham

Date Received 2/12/01

## Subject Text

Correspondence Date 2/12/01

Mr. Ken Lay, Chairman of Enron invites Secretary Abraham to a retirement reception in Washington, D.C. on February 22, 2001 (6:00 - 8:00 p.m.), honoring Joe Hillings for his 18 years of Service

RIDS Information Head of Agency

Action Office # Social

Sensitivity Not Applicable

## Signature/Approval

Classification None

NA

Point of Contact CARPENTC

Organization ID EXECCORR2

## Action Requested

## Assigned To

Appropriate Action

SL/Kohs

## Special Instructions

Date Due

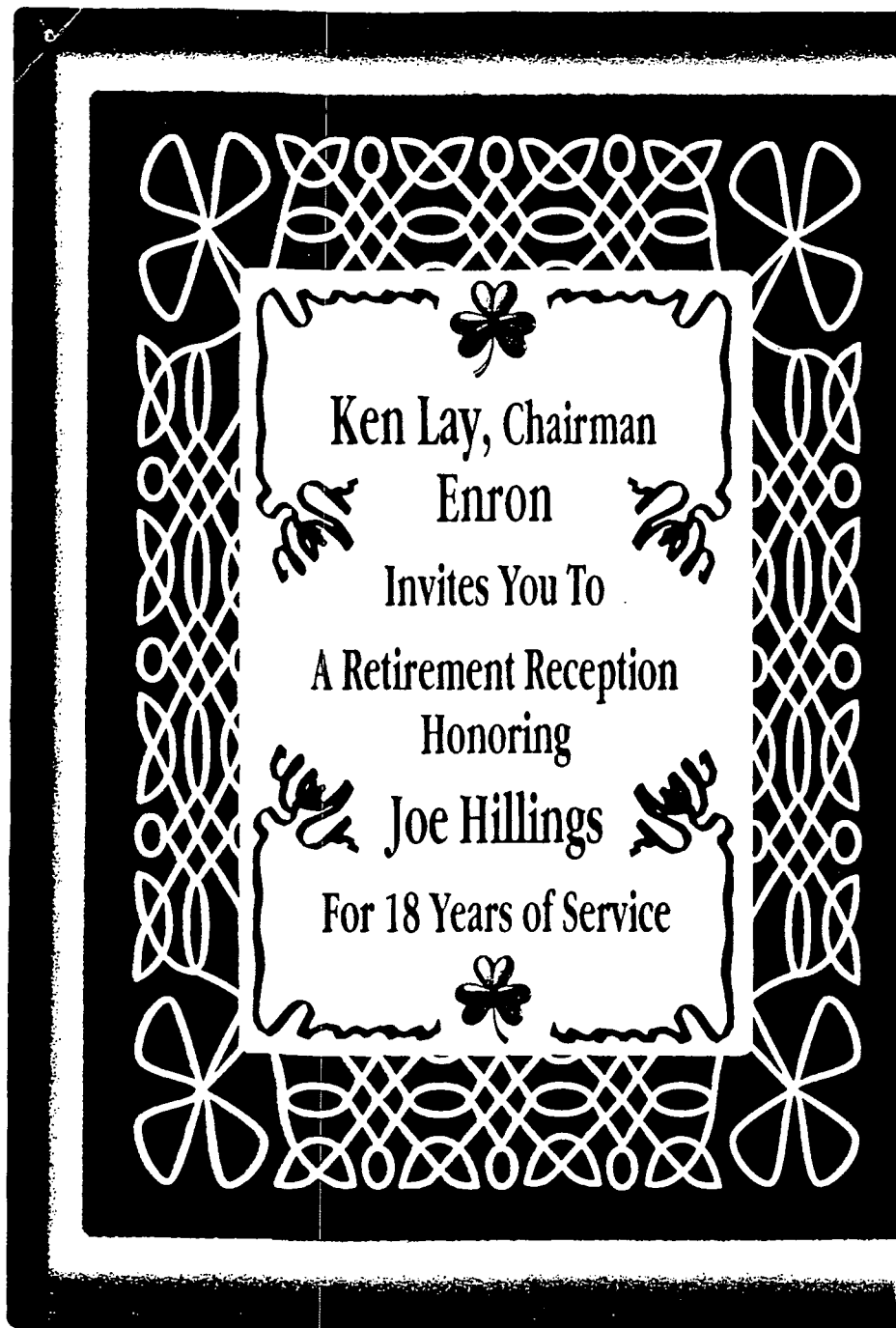
Please RSVP. Information copy:  
SL/Johnston

Date Completed 2/13/01

8

(8)





2001-004148 Feb 12 p 1:24

8A

Namelist (2001-004148)

February 12, 2001

Mr. Ken Lay  
Chairman  
Enron  
1775 Eye Street, N.W. (Suite 800)  
Washington, D.C. 20006

8B

B

## Folder Profile

<b>Control #</b> 2001-005425	<b>Name</b> Letter to Secretary Spencer Abraham from Kenneth Lay, E
<b>Priority</b> Important	<b>Folder Trigger</b> Letter
<b>DOE Addressee</b> Spencer Abraham	<b>Source</b> PM-O
<b>Subject Text</b> Kenneth Lay, Enron Corporation, on behalf of the Business Council, expresses appreciation to Secretary Abraham for attending and participating at their meeting in Washington, DC	<b>Date Received</b> 2/27/01
<b>Action Office #</b>	<b>Correspondence Date</b> 2/27/01
<b>Signature/Approval</b> NA	<b>RIDS Information</b> Head of Agency
<b>Action Requested</b> Appropriate Action	<b>Sensitivity</b> Not Applicable
<b>Special Instructions</b>	<b>Classification</b> None
	<b>Point of Contact</b> GREENA
	<b>Organization ID</b> EXECCORR2
	<b>Assigned To</b> Spencer Abraham
	<b>Date Due</b>
	<b>Date Completed</b> 2/28/01

9

9.

2001-005425 2/27 P 3:45

005425



**Kenneth L. Lay**  
*Chairman of the Board*

**Enron Corp.**  
P.O. Box 1188  
Houston, TX 77251-1188  
713-853-6773  
Fax 713-853-5313  
[kenneth.lay@enron.com](mailto:kenneth.lay@enron.com)

February 27, 2001

The Honorable Spencer Abraham  
Secretary  
US Department of Energy  
1000 Independence Avenue, SW  
Room 7A-257  
Washington, DC 20585

Dear Secretary Abraham:

On behalf of the Business Council I want to express our sincere appreciation for your attendance and participation at our meeting in Washington, DC.

Your remarks struck a real chord with our members and provided us with insightful observations about the new administration's priorities.

Thank you for fitting us into your busy schedule. Very best wishes for success to you and your fellow colleagues.

Sincerely,

A handwritten signature in cursive script that reads "Ken".

Namelist: 2/27/01

Kenneth L. Lay  
Chairman of the Board  
Enron Corporation  
Post Office Box 1188  
Houston, TX 77251-1188

9B

0

**Hudome, Randa**

---

**From:** Hardy Jr, John [John.Hardy@enron.com]  
**Sent:** Monday, October 22, 2001 4:15 PM  
**To:** Pumphrey, David; Hudome, Randa  
**Subject:** ENRON'S JOSE LNG PROJECT



JH-JOSE LNG-2.doc JH-JOSE LNG-1.doc

David/Randa,

Attached is some additional information regarding arguments for countering the Venezuela position on Jose LNG. Please review and I would be happy to discuss if that would be helpful.

John Hardy  
(202) 466-9156

<<JH-JOSE LNG-2.doc>> <<JH-JOSE LNG-1.doc>>

\*\*\*\*\*  
This e-mail is the property of Enron Corp. and/or its relevant affiliate and may contain confidential and privileged material for the sole use of the intended recipient (s). Any review, use, distribution or disclosure by others is strictly prohibited. If you are not the intended recipient (or authorized to receive for the recipient), please contact the sender or reply to Enron Corp. at enron.messaging.administration@enron.com and delete all copies of the message. This e-mail (and any attachments hereto) are not intended to be an offer (or an acceptance) and do not create or evidence a binding and enforceable contract between Enron Corp. (or any of its affiliates) and the intended recipient or any other party, and may not be relied on by anyone as the basis of a contract by estoppel or otherwise. Thank you.  
\*\*\*\*\*

📅	Subject	Location	Start	End	Recurrence	Categ...	In Folder
☐	Meeting with John Hardy Enron		Tue 5/29/2001...	Tue 5/29/2001...	(none)		Calendar
☐	John Hardy with ENRON "Discu...		Mon 9/10/200...	Mon 9/10/200...	(none)		Calendar
	Helen Rizzo (202) 466-9151 <end>						

//

Tuesday

**June 2001**

S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

1/11/2002



# September 10, 2001

Monday

September 2001

S	M	T	W	T	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

October 2001

S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

		TaskPad	
<div>7<sup>am</sup></div> <div>8<sup>00</sup></div> <div>9<sup>00</sup></div> <div>10<sup>00</sup></div> <div>11<sup>00</sup></div> <div>12<sup>pm</sup></div> <div>1<sup>00</sup></div> <div>2<sup>00</sup></div> <div>3<sup>00</sup></div> <div>4<sup>00</sup></div> <div>5<sup>00</sup></div> <div>6<sup>00</sup></div>	<div><input type="checkbox"/> <input checked="" type="checkbox"/> TaskPad</div> <div><input checked="" type="checkbox"/> <input type="checkbox"/></div>		
	<div>John Hardy with ENRON "Discuss Venezuela and Domenica Project"</div>		
Notes			
<div>13</div>			

Folder Profile	
<b>Control #</b> 2001-012714	<b>Name</b> Fax to OS/McSarrow from Dave Lugar (Quinn Gillespie &
<b>Priority</b> Important	<b>Folder Trigger</b> Invitation
<b>DOE Addressee</b> OS/McSarrow	<b>Source</b> PM-O
<b>Subject Text</b> David Lugar, Quinn Gillespie & Associates requests meeting for client Enron for May 23, 2001; purpose of meeting to discuss National Energy Policy report & potential legislative activities in Congress	<b>Date Received</b> 5/22/01
<b>Action Office #</b>	<b>Correspondence Date</b> 5/21/01
<b>Signature/Approval</b> NA	<b>RIDS Information</b> Head of Agency
	<b>Sensitivity</b> Not Applicable
	<b>Classification</b> None
	<b>Point of Contact</b> GORHAMO
	<b>Organization ID</b> EXECCORR2
<b>Action Requested</b> Appropriate Action	<b>Assigned To</b> OS/McSarrow
<b>Special Instructions</b> Other attendees: Rick Shapiro and Linda Robertson. Document controlled after-the-fact. McSarrow received copy 5/22/01.	<b>Date Due</b>
	<b>Date Completed</b> 5/24/01

2001-012714 May 22 A 9:56

1133 Connecticut Avenue, N.W.  
Fifth Floor  
Washington, DC 20036  
(202) 457-1110 phone  
(202) 457-1130 fax

**QUINN GILLESPIE  
& ASSOCIATES LLC**

## Fax Transmission

If you experience difficulty receiving this fax transmission please contact the operator at  
(202) 457-1110.

<b>To:</b> Kyle McSarrow	<b>From:</b> Dave Lugar
<b>Fax:</b>	<b>Pages:</b> 2 Pages including cover
<b>Phone:</b>	<b>Date:</b> 5/21/01
<b>Re:</b>	<b>CC:</b>

☐ Urgent    ☒ For Review    ☐ Please Comment    ☐ Please Reply

*Shenck*  
*For the System*  
*I gave Kyle a copy*  
*Jm*

Confidential

Information intended only for the use of the addressee named above. If the reader of this message is not the intended recipient or the employee or agent responsible for delivering the message to the intended recipient, please note that any dissemination, distribution or copying of this communication is strictly prohibited. Anyone who receives this communication in error should notify us immediately by telephone and return the original message to us at the above address via U.S. Mail.

1

14A

4

Quinn Gillespie  
& Associates LLC

---

May 21, 2001

Mr. Kyle McSarrow  
Chief of Staff  
United States Department of Energy  
Washington, DC

Kyle,

I would like to request a meeting for our client Enron and you for this Wednesday, May 23, 2001. The purpose of the meeting is to discuss the President's National Energy Policy report and potential legislative activities in Congress.

In addition to myself, Rick Shapiro, Senior Vice President of Government Affairs, Houston and Linda Robertson, Vice President of Government Affairs, Washington, will be attending the meeting.

I will follow up with your assistant later today to see if a meeting is possible for Wednesday. In the interim, please feel free to contact me on 202-457-1110 if you should have any questions.

Thank you in advance for your consideration of this request.

Sincerely,

  
David R. Lugar

14B

# EXHAUSTIVE SINGLE ITEMS REPORT

## Folder Profile data for 2001-012714

profile.docname      Fax to OS/McSarrow from Dave Lugar (Quinn Gillespie & Associates LLC)  
Name

profile.abstract      David Lugar, Quinn Gillespie & Associates requests meeting for client Enron for  
May 23, 2001; purpose of meeting to discuss National Ener  
Subject Text

profile.creation\_date      Date Created      5/22/2001      ldoeorg(addresses).doeorg DOE  
Addressee      OS/McSarrow  
profile.control      Control #      2001-012714      ldoeorg.description  
profile.date\_completed      Date Completed      5/24/2001  
profile.date\_corr      Correspondence Date      5/21/2001      ldoeorg(assign\_to).doeorg  
Assigned To      OS/McSarrow  
profile.date\_due      Date Due      ldoeorg.description  
profile.progoff\_num      Action Office #  
people.fullname      Point of Contact      Gorham, Octavia      ldoeorg(signature).doeorg  
Signature/Approval      NA  
laction.action      Action Requested      Appropriate Action      ldoeorg.description  
levent.jobevent      lpriority.priority      Folder Trigger      Priority      Invitation Important  
lsensitivity.sensitivity      Sensitivity      Not Applicable      lsource.source      Source  
lclassif.classif      Classification      None      lsource.description      Public  
lclassif.description      None  
lrids.rids      RIDS Information      Head of Agency      ltopic.topic      Topical  
Index  
lrids.description      Executive Correspondence materials      ltopic.description

profile.instructions      Special Instructions      Other attendees:Rick Shapiro and Linda Robertson. Document  
controlled after-the-fact. McSarrow received copy 5/22/01.

### Folder Components:

Component Name  
Component Type  
1. Fax to OS/McSarrow from Dave Lugar (Quinn Gillespie & Associates LLC)  
Job Folder  
2. incoming-Lugar  
Incoming Image  
3. Namelist-Lugar  
List of Addressees - WP File Only

Route Name:      2001-012714      Gorham, Octavia

### Active Tasks

Dispatch Task Received by \_ES Dispatch on Thursday May 24 2001 at 10:52

### Completed Tasks

Dispatch Task received by \_ES Dispatch on Thursday May 24 2001 at 10:52

### Comments Entries:

Namelist-May 24, 2001

Mr. David R. Lugar  
Quinn Gillespie and Associates L.L.C.  
1133 Connecticut Avenue, NW  
Fifth Floor  
Washington, DC 20036



The Deputy Secretary of Energy  
Washington, DC 20585

FINAL

SCHEDULE FOR FRANCIS BLAKE  
Wednesday, September 19, 2001

7:30 AM EOC BRIEFING  
8:00 AM

8:00 AM UPDATED: MANAGEMENT STRATEGY MEETING  
8:30 AM Blake, Card, Carnes, Gordon and McSarrow

9:00 AM ROUTINE WEEKLY EIA STAFF MTG.  
9:30 AM

10:00 AM PROGRAM DIRECTOR'S MTG.--(S-1 CONF. RM.)  
10:30 AM

11:00 AM PROJECT MGMT. MEETING  
11:30 AM Carnes/Edwards

1:00 PM FUEL CELL MTG.  
1:30 PM contact: Randi

2:00 PM HEARING PREP  
3:00 PM

4:00 PM ENRON CORPORATION  
4:30 PM Mark Frevert, Vice Chairman; Steve Kean, EA & Vice President;  
Linda Robertson

4:30 PM WAYNE LEISS  
5:00 PM

5:00 PM USEC  
5:30 PM kyle/Bob Card/Kevin Kolevar

5:45 PM CONFERENCE CALL W/ CHAIRMAN WOOD OF FERC  
6:15 PM Mr. Wood will call in  
Edison Electric Inst.



**Linda L. Robertson**  
Vice President  
Federal Government Affairs

**Enron**  
1775 Eye Street, NW, Suite 800  
Washington, DC 20006  
202-466-9159  
Fax 202-828-3372  
linda.robertson@enron.com

VIA FAX  
202-586-7210 (fax)

September 7, 2001

The Honorable Francis Blake  
Deputy Secretary  
U.S. Department of Energy  
1000 Independence Avenue, SW  
Room 7B  
Washington, DC 20585

met on  
9/19/2001  
4-4:30PM

OK

Dear Secretary Blake:

Mark Frevert, Vice Chairman, Enron would like to schedule a meeting with you to discuss the state of electricity competition. Mr. Frevert is available for a meeting in Washington, DC from September 19 through September 20, 2001.

At your convenience, please call me at 202-466-9159. I look forward to talking with you.

Sincerely,

*Linda Robertson*

Endless possibilities.™



Kelliher, Joseph

---

From: Linda.Robertson@enron.com%internet [Linda.Robertson@enron.com]  
Sent: Friday, March 23, 2001 3:05 PM  
To: Kelliher, Joseph  
Subject: Possible Initiatives for West Coast Emergency Legis--Barton



Emergency  
asures for Western

Joe, as we discussed, appended is a list of initiatives we would consider in a possible West Coast Emergency Energy Initiative. The attachment referenced in the document is still being prepared. We should be ready to forward it to you on Monday. The attachment pertains to the demand buy down proposal we have discussed. Thanks. Please let me know if you have any questions.

(See attached file: Emergency Measures for Western Power Markets.doc)

17

## Emergency Measures for Western Power Markets

- Make additional supply available

- Provide clean air act waivers to enable existing power plants to continue to run through summer 2002; preempt existing state and local controls to the extent they prevent continued operation of power facilities through summer 2002.
- Appropriate federal funds to purchase air emission offsets necessary to enable 10,000 MW of new generation to be constructed in California as well as to offset emissions of existing plants through 2002.
- Make federal lands available for the siting of new generation and transmission facilities, DOI/BLM/FERC have 60 days to identify and make available sites suitable for the construction of new facilities while not requiring environmental review for the construction or operation of generators on Federal lands for those generators in service before 1/1/2003.
- Expedite siting throughout the west by establishing a procedure for the Federal Energy Regulatory Commission (FERC) to grant certificates on an expedited basis for construction of generation and/or transmission upon a finding of public convenience and necessity. Once FERC grants the certificate, the applicant may obtain rights-of-way through eminent domain.
- Loan or extend credit to California for payments to QF suppliers to enable them to continue running.
- FERC must promulgate within 45 days, rules to require all transmission owners to adopt within 20 days thereafter, standardized and accelerated interconnection procedures for interconnection of generators.
- Deem that all federal government sites and installations are wholesale customers and these customers may purchase energy and capacity on the wholesale market from licensed suppliers. This will encourage parties to make responsible energy purchasing decisions by contracting in the stable forward markets.

- Reduce demand

- Appropriate federal funds for a demand buy down program across the Western U.S. (see attached proposal).
- Appropriate federal funds or provide tax incentives for customers to install real time electricity meters capable of measuring electricity consumption in order to verify reduction in demand.

~~Get~~ Get power and natural gas from where it is to where it is needed

Place all uses of the transmission system under the same rates, terms and conditions of the same FERC approved tariff.

17A



The Secretary of Energy  
Washington, DC 20585

ACTUAL

SCHEDULE FOR ENERGY SECRETARY ABRAHAM  
Thursday, March 29, 2001

9:45 AM FOSSIL ENERGY BUDGET MEETING  
10:30 AM Secretary's Office  
Lead & Attending Staff: McSarrow  
Attending Staff: Hutto and Kolevar

10:50 AM DEPART EN ROUTE US CAPITOL  
11:00 AM

11:00 AM SENATOR BYRD  
11:30 AM S-126, US Capitol  
Lead & Attending Staff: McSarrow  
Attending Staff: To be determined by McSarrow  
Topic: Proposed FY 02 Fossil Energy Budget  
Attending: Peter Fiechhaber, minority staff for Appropriations  
and Interior  
Contact: Martha Ann at 202-224-2848

11:40 AM DEPART EN ROUTE DOE  
11:55 AM

12:00 PM LUNCH  
1:00 PM Secretary's Office

1:10 PM CALIFORNIA SUPPLIER'S MEETING  
2:20 PM SE-089  
Lead & Attending Staff: Kelliher  
Attending Staff: McSarrow and McMonigle  
Topic: California Electricity Supply Issues  
Attending: Stuart Ryan/AES Pacific, Jeanne Connelly/Calpine  
Corp., Harvey Reed/Constellation Power Source, Kent  
Burton/Covanta Energy Corp., Chuck Watson/Dynergy Inc.,  
Lori Laudien/EL Paso Corp., Eugene Peters/Electric Power  
Supply Assoc., Joe Hartsoe/Enron Corp., Linda  
Robertson/Enron Corp., Randy Harrison/Mirant Corp., Rob  
Minter/Mirant America, Inc., Bud Albright/Reliant Energy,  
Bruce Gibson/Reliant Energy, Steve Letbetter/Reliant Energy,  
Scott Weiner/Sith Energies, Inc., David Applebaum/Sith  
Energies, Inc.  
Contact: Gene Peters at 202-628-8200 or Jeff MacKinnon at  
202-255-7153

18



FINAL

SCHEDULE FOR CHIEF OF STAFF

Thursday, March 29, 2001

**1:00 PM UPDATED: CALIFORNIA SUPPLIER'S MEETING**

**2:00 PM 8E-089**

Lead & Attending Staff: Kelliher

Attending Staff: McSarrow and McMonigle

Topic: California Electricity Supply Issues

Attending: Stuart Ryan/AES Pacific, Jeanne Connelly/Calpine Corp., Harvey Reed/Constellation Power Source, Kent

Burton/Covanta Energy Corp., Chuck Watson/Dynergy Inc.,

Lori Laudien/EL Paso Corp., Eugene Peters/Electric Power

Supply Assoc., Joe Hartsoe/Enron Corp., Linda

Robertson/Enron Corp., Randy Harrison/Mirant Corp., Rob

Minter/Mirant America, Inc., Bud Albright/Reliant Energy,

Bruce Gibson/Reliant Energy, Steve Letbetter/Reliant Energy,

Scott Weiner/Sithe Energies, Inc., David Applebaum/Sith

Energies, Inc.

Contact: Gene Peters at 202-628-8200 or Jeff macKinnon at 202-255-7153

Attendees: ESA1; McCollough, Regina; McSarrow, Kyle

**2:15 PM BILL POST OF PINNACLE WEST**

**2:25 PM Secretary's Conference Room**

Lead & Attending Staff: Kelliher

Photographer

Topic: the impact of the California energy situation on the Arizona electricity market

Attending: Jack Davis, Chief Operation Officer

Robbie Aikens, VP Government Affairs

Contact: Robbie Aiken at 202-293-2655

Attendees: Kelliher, Joseph; Stevenson, Beverley

**2:45 PM MEETING WITH BOB SWARTZ**

**3:15 PM Secretary's Office**

Attending Staff: Hudome

Attendees: Swartz, Bob; Hudome, Randa; Pinkney, Nell

**3:15 PM PRE-BRIEF FOR MEETING WITH CHINESE**

**3:30 PM AMBASSADOR YANG JIECHI**

Secretary's Office

Attending Staff: Hudome, Pumphrey

Attendees: Hudome, Randa; Pumphrey, David; Pinkney, Nell;

Gilliard, Emma

18-1

FINAL

SCHEDULE FOR CHIEF OF STAFF

Wednesday, May 23, 2001

**5:00 PM INTRA-DEPARTMENTAL MEETING**

**5:15 PM Secretary's Office**

Lead & Attending Staff: McSllarrow

Attending Staff: McMonigle and Dandy

Attendees: McSllarrow, Kyle; McCollough, Regina; McMonigle,

Joe; Musgrove, Frances; Dandy, Majida; Prather, Darlene

**5:15 PM DEPART EN ROUTE US CAPITOL**

**5:30 PM**

**5:30 PM MEETING W/ENRON (NATIONAL ENERGY POLICY)**

**6:00 PM McSllarrow's Office**

David Lugar (Quinn Gillspie & Associates)

Rick Shapiro Senior Vice President of Government Affairs,  
Houston

Linda Robertson, Vice President of Government Affairs,  
Washington

Attendees: McSllarrow, Kyle; McCollough, Regina

**5:30 PM LEADER'S LECTURE SERIES RECEPTION**

**6:00 PM S-230, US Capitol**

Contact: 202-224-3622

**6:00 PM THE LEADER'S LECTURE SERIES LECTURE-**

**7:00 PM FORMER PRESIDENT GERALD R. FORD**

The Old Senate Chamber, US Capitol

Contact: 202-224-3622

**7:00 PM THE LEADER'S LECTURE SERIES RECEPTION**

**8:00 PM The Mike Mansfield Room, US Capitol**

Contact: 202-224-3622

**8:00 PM DEPART EN ROUTE RESIDENCE**

**8:30 PM**

18-2

**Wednesday**

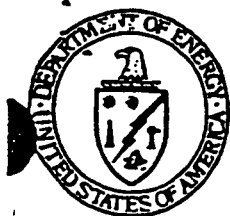
S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

**Kellner, Joseph**

19





The Deputy Secretary of Energy  
Washington, DC 20585

FINAL

SCHEDULE FOR DEPUTY SECRETARY BLAKE

Wednesday, September 19, 2001

7:30 AM EOC BRIEFING

8:00 AM RM. GA-282

8:00 AM UPDATED: MANAGEMENT STRATEGY MEETING

8:30 AM Blake, Card, Carnes, Gordon and McSlarrow

9:00 AM ROUTINE WEEKLY EIA STAFF MTG.

9:30 AM DC CONF. RM.

*skip* 10:00 AM PROGRAM DIRECTOR'S MTG.—  
10:30 AM (S-1 CONF. RM.)

11:00 AM PROJECT MGMT. MEETING

11:30 AM Carnes/Edwards  
DS OFC.

1:00 PM FUEL CELL MTG.

1:30 PM US CONF. RM.

*Postpone* 2:00 PM LINDA CURETON, ACTING CIO  
2:30 PM DS. OFC.

*Postpone* 3:00 PM ROUTINE WEEKLY (CFO/LEGAL AND POLICY-INT'L.  
3:30 PM MEETING  
DS CONF. RM.

4:00 PM ENRON CORPORATION

4:30 PM Mark Frevert, Vice Chairman; Steve Kean, EA & Vice  
President;  
Linda Robertson  
DS CONF. RM.

4:30 PM WAYNE LEISS

5:00 PM DS OFC.

5:00 PM USEC

5:30 PM DS CONF. RM.

kyle/Bob Card/Kevin Kolevar

*Alethia - I  
need some time  
on this  
schedule for  
prep for  
tomorrow's  
hearing... also  
I need to see  
Boomer at 9:30 AM  
and see  
Mahaly when  
he's available -*

*Thanks -*

*Frank*

*Justin*

*21*



2001-009704 4/9 P 5:13

009704



**Kenneth L. Lay**  
Chairman of the Board

**Enron Corp.**  
P. O. Box 1188  
Houston, TX 77251-1188  
713-853-6773  
Fax 713-853-5313  
[Kenneth.Lay@enron.com](mailto:Kenneth.Lay@enron.com)

March 30, 2001

**Mr. Spencer Abraham**  
Secretary of Energy  
1000 Independence Ave, SW Room 7A-257  
Washington, DC 20585

Dear Spence:

Not surprising, you have certainly hit the ground running. It appears that you are getting an excellent grasp of all the energy issues and the various alternatives to devising a comprehensive energy policy for our country.

A long term friend of mine, Jan Mares, has expressed an interest in one of the leadership positions in the Department of Energy. He served in that department during the prior Bush administration and did an excellent job. He would be particularly interested in the Assistant Secretary for Fossil Energy position. But I also think he would be quite willing to take any significant leadership position in the department.

I believe you would find Jan very intelligent, extremely well qualified and a person who could do an excellent job. If there is any additional information I can provide, please let me know.

Sincerely,

A handwritten signature in dark ink, appearing to be "Ken" or "K. Lay", written in a cursive, stylized manner.

Endless possibilities.™

22

2001-009704



**The Secretary of Energy**  
Washington, DC 20585

April 27, 2001

Mr. Kenneth L. Lay  
Chairman of the Board  
Enron Corp.  
P.O. Box 1118  
Houston, Texas 77251-1188

Dear Ken:

Thank you for recommending Mr. Jan Mares for employment at the United States Department of Energy. I appreciate his interest in the Department.

Over the past several months, the Department has received a great number of recommendations for employment and resumes, which we are forwarding to the White House Office of Personnel for review. All of the recommendations and resumes will be reviewed thoroughly before hiring decisions are made.

Thank you again for forwarding this information and for your interest in the Department of Energy.

Sincerely,

A handwritten signature in black ink that reads "Spencer".

Spencer Abraham

*Thanks!*



Printed on recycled paper

23